

Clubcard – Rewarding Customers Loyalty

- National launch in Czech Republic in 6th September 2010
 - 1% reward scheme
 - Quarterly statement mailings
 - Data analysis from Dunnhumby
 - High awareness of CC advertising after 6 weeks – 82% customers with supported knowledge
- We have more than 1.3M customers in scheme from launch (1M customers after the 3 months)
 - More than 55% of sales with Clubcard
 - Clubcard average spend is 20% higher
- In Clubcard statement mailing we have sent more than 160M CZK (c.£5.5m) in Clubcard vouchers
 - Regularly more than 60% customers in reward status
 - Customers are satisfied with Clubcard vouchers
- Benefits from Clubcard
 - Using Clubcard data for better customers understanding
 - We are targeting customers with relevant offers in relevant time
 - Protect spend from loyal customers from local competitor impacts
 - Reactive lapsing customers with Clubcard – win them back to Tesco
 - Drive trade by targeting opportunity customers



Clubcard

1. krok
Vyplňte formulář.

AKCE

2. krok
Dostane váš nákup Clubcard.

3. krok
Dostane váš nákup Clubcard.

AKCE

AKCE

AKCE

Sleva
14 Kč

Somat Lemon
deodorant do myčky
20,5 g

Negativ pro supermarkety a expoz.

Kampaň je platná do 31. 8. 2011
podle aktuálních podmínek.

CLUBCARD

**Děkujeme,
že jste s námi**

Vaše
vyúčtování

Vaši Clubcard
poukázku v hodnotě
888,- Kč
najdete uvnitř.

TESCO

CLUBCARD
Děkujeme, že jste s námi

www.clubcard.cz

General Merchandise & Electrical Sourcing

Market Opportunity

- General merchandise is in all store formats and we are growing selling space via new stores
- Competition are reducing non food space
- Exclusive products and brands not seen within the competition
- Strength of hypermarkets

Our Plan

- Source globally and locally where it is good for customers
- Strengthen the private labels - Technika, F&F
- Centralisation of Core Hardlines Categories
- Space relay and refits

Customer Proposition

- Improved customer shopping trip
- Introduction of new brands to the market
- Build customer loyalty within the general merchandise offer



Grocery Home Shopping

www.itesco.cz

Market Opportunity

- Prague broadband penetration reaching UK average levels (66% vs UK 69%)
- Country broadband population to grow from 4.4m (2009) to 6.4 m (2013)
- Online retail will represent £2.8bn by 2013 and 4% of total retail
- Market leading
 - No competitors offer full online service

Our Plan

- Use the broad geographic spread of our existing hypermarket assets
- Develop a new IT platform specifically for international GHS
- Launch in Autumn 2011, initially operating from 3 stores in Prague
- Rollout of the Grocery Home Shopping service to reach at least 75% population in five years



Customer Proposition

- **Flexibility** – with Tesco, customers can shop how, where and when they want to
- **Great value** – Online prices same as in stores
- **Range** - Full assortment of Fresh and Grocery products
- **Convenience** – Easy journey on the website, saving time for customers
- **Great service** – Trained pickers and delivery assistants. Customer helpline. Taking care of products before and during delivery

Tesco Opticians – Lowering the Cost of Eye Care in Central Europe

- In Central Europe the Opticians market is more fragmented and expensive than UK
 - 4 out of 5 outlets are independents
 - Typical entry price point for prescription glasses is 50 euros, more than double that of Tesco in the UK
- Leveraging UK skill, scale and costs
 - 1 Global Supplier Partner with over 10 years of delivering for Tesco UK
 - Manufacturing facilities in UK & China
 - Multi-language store helpdesk
 - UK cost prices passed onto CE with no central costs incurred by global expansion
 - Store ordering system is multi-language and allows country independence for range, price and promotional variances



Central European Expansion

- Currently 18 Opticians, 40 open by February 2012
- New concept in Zlate Piesky (Slovakia) is now the blueprint design for CE and Asia
- Plans in place to open CE manufacturing facilities in Hungary in 2012

GANT
EYEWEAR

CARRERA
EYEWEAR

BOSS

Calvin Klein

LIPSY
LONDON

GUESS
EYEWEAR

A|X
BOUTIQUE EXCHANGE

OXO

pierre cardin
PARIS

Bench.

KANGOL

STORM
LONDON

MORGAN
www.morgandetail.com

Truth
BELIEVE WHAT YOU SEE

NIKE

Ray-Ban

TESCO

Tesco Pharmacy



- Part of Central European Services expansion plan
- Offers a convenient & professional alternative, adding to Tesco customer shopping experience

Czech Business opportunity

- Total pharmacy market: £2.6bn
- Average sales per pharmacy: c. £750k pa
 - rise in co-payments and over the counter (OTC) market
- Average value per prescription: £20
- 9 pharmacies by end of first year
- Structure of the ownership – trend to company ownership – margin driven by turnover

Offering a unique alternative

- Approachable, well trained staff living the Tesco Values
- Extended opening hours
- Consultation rooms
- Additional services
 - e.g. smoking cessation, blood pressure, BMI, diabetes & cholesterol testing (first pharmacy to do this)
 - supports the government in reaching their targets (e.g. reduce death by cardiovascular disease by offering free cholesterol/blood pressure screening through early detection)
- Convenience and availability
 - widening pharmacy access for our customers
 - drug deliveries 2-3 times a day



Current developments

- Generic substitution
- Tesco own brand
- Expanding consultation room potential – e.g. dermatologist
- New design to build on commercial potential
- Heart foundation partnership